

Director Of Talent Job Interview Questions And Answers



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Director Of Talent Interview Questions And Answers Guide.

Question - 1:

Why do you want to work here as Director Of Talent?

Ans:

It helps me instantly find out if the applicant has done any research on the company and if they will take as much pride in their job as I do.

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Question - 2:

Do you think your boss is a good manager?

Ans:

I have never had any problems with the management expertise of my boss and as already mentioned he/she is not the reason I'm looking for another job. Never criticise your company...

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Question - 3:

What you would like me to know about you?

Ans:

With this question alone, I am able to discern what is most important to the candidate, what their hobbies and interests are, their communication skills, their sense (or lack of) humor, their presentation comfort level, their educational background, their grasp of what the position entails, and their work style.

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Question - 4:

Explain me about the last spontaneous thing that you did in any facet of your life?

Ans:

I look for an unusual response with something fun, like a last-minute trip or driving to Atlantic City at 11 o'clock at night. Something that shows me the person has some personality to react positively in different (and crazy) situations that oftentimes occur in our line of work.

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Question - 5:

What do you think of your current job? / Why do you want to leave?

Ans:

As a company they are fine but I do not think they can match my ambitions with the possible opportunities offered and now is a right time for me to move on. Be positive...

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Question - 6:

Why did you leave your last job as Director Of Talent?

Ans:

You felt your career prospects and progression could go no further and you need a challenge where your potential can be exploited. Never criticise your manager...

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Question - 7:

Tell me your adaptability when dramatic change is required?

Ans:

In the fast changing, chaotic, and volatile environment we operate under, everyone and every process should be adaptable. So please show us how you would adapt to



this situation that may occur in this job (provide them with a possible major change that requires adaptivity in this job) by walking us through the steps of how you would adapt to it.

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Question - 8:

Tell me do you use social media in hiring or to research candidates?

Ans:

I wouldn't say that we research candidates using social media because that can get very sticky. We use social media to present job opportunities. I'm searching LinkedIn and I see you might be qualified for a position, I'll share a link to the job. But you have to be careful on how deeply you probe. Information you discover might be protected information.

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Question - 9:

Tell me for whom is the technological solution intended?

Ans:

Lumesse ETWeb is designed for organizations of any size, particularly those where specific HR processes take place and the organization is interested in adjusting its HR plans to suit the strategic and tactical plans of the organization.

The solution is available either in Hosting, operated from a secure data center, or On-Premises model.

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Question - 10:

Tell me if you had to give a title to your life story up to this point, what would it be and why?

Ans:

This question gets people thinking and helps me see how someone reacts when caught off guard. The titles can be truly insightful, revealing struggles and challenges that they have faced and overcome.

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Question - 11:

Tell me if money wasn't a factor, what job would you do all day?

Ans:

To be completely effective in any company, the candidate needs to feel passionate about what they are doing. Employees that settle eventually cost a company far more lost revenue than the hour wasted on interviewing the wrong person.

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Question - 12:

Why should we offer you the position?

Ans:

I've listened very carefully to what you've told me about the position and on that basis I'm confident that I could do the job as well as, if not better than, the others you have seen.

Why you want the job...(listen carefully during the interview & note interesting pointers)

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Question - 13:

Tell us a joke that wouldn't offend anyone?

Ans:

This breaks the ice, shows the ability to think on their feet and if they can enjoy working together. Whatever joke is told, it almost always leads to a story.

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Question - 14:

Tell us how you would be a continuous learning expert?

Ans:

Rapid learning is essential in our fast moving company and industry. So please select an important subject matter area in this job where you will need to continuously be on the bleeding edge of knowledge. Then show us in some detail how you will initially learn and then maintain your expert status.

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Question - 15:

Tell me do you have any career goals in the human resources industry?

Ans:

I enjoy recruitment because it allows me to play a front line role in picking out the team of people I work with. I think the people that you work with are really important when it comes to any job. That being said, I would like to continue working in this industry and eventually gain enough experience to become a human resources manager. The reason for this is that I really care about making a job experience the best possible scenario for all workers involved. That's why I got involved in human resources in the first place.

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**Question - 16:**

Tell me how do you ensure the security of employee data?

Ans:

Our answer to this question, naturally, refers to Lumesse ETWeb.

Lumesse has adopted the strictest security standards defined by ISO27002 and operates accordingly.

The system in the hosting model also operates according to the ISO27001 standard and is certified as such.

Lumesse management established an information security forum that convenes at least once every three months. The forum is responsible for all aspects of information security and includes the CTO, the Chief of Global Operations, the International HR Manager, and the Security Manager.

Lumesse conducts periodic risk assessments and inspections and uses evaluations by professional experts regarding potential security threats.

Based on these risk assessments, internal and external reviews, and "best practice" procedures in the field, Lumesse has developed an information security monitoring system that provides a solution for controlling the processes of prevention, detection, and correction.

In addition, every year there is an inspection carried out by an external company specializing in the field.

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Question - 17:

Do you get on with your current manager?

Ans:

I have a good relationship with my boss; he/she is not the reason I'm looking to move.

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Question - 18:

What interests you most about the position on offer?

Ans:

The career prospects, job content, work environment, day-to-day duties, etc

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Question - 19:

What is your greatest weakness as Director Of Talent?

Ans:

An impressive and confident response shows that the candidate has prepared for the question, has done serious self-reflection and can admit responsibility and accept constructive criticism. Sincerely give an honest answer (but don't say too much), be confident in the fact that this weakness does not make you any less of a great candidate, and show that you are working on this weakness and tell me how

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Question - 20:

Tell me can you identify the likely problems in this process?

Ans:

Our employees should be able to quickly identify problems in our existing processes, systems, or products. So please look over this outline of one of our processes and identify the top three areas or points where you predict that serious problems are likely to occur?

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Question - 21:

Tell me where do most of your hires come from? Job referrals? Online applications?

Ans:

First, we have a few groups of hires. Nurses are a huge piece of our talent community. And then there are professionals like therapists and non-clinical professionals like marketing, finance, etc.

We get over 50,000 applications a year. It's really hard to just put an application in and stand out, so there is definitely something to networking. However, we get a bulk of our people from college relationships and memberships. In health care, credentialing is very important. For non-clinical, you're working next to PhDs and MDs. So it's not only your education but your certifications and professional memberships.

When it comes to memberships, obviously I can't just take your resume and give you a job. But if I keep running into this person at events and meetings, she's going to be the first person I call. If I go to Drexel University and I'm part of alumni group or new students, we're living, working, and playing together. This is how networking works for us and how we find many hires.

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Question - 22:

Tell me how do you drive?

Ans:

While there is really no right or wrong answer, I can often deduce the overall work style of a job candidate by their response. If they say they are a cautious, careful driver I tend to learn that they are a little gun shy when it comes to making decisions at work as it relates to their daily responsibilities. They often will need a secondary party before they can move forward. If they respond that they are fast or aggressive or they get where they need to when they need to and on time, I often deduce that the candidate has a more confident, determined approach.

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Question - 23:

Do you know what is talent management?



Ans:

Although there are numerous definitions, concepts, and methods associated with this term, our basic definition of talent management is: a leadership process that enables the organization to identify and manage the totality of skills and competencies that ensure business success.

There are two key concepts today regarding talent management.

The first focuses on the management of talent, that is, emphasis is placed on nurturing and developing employees with the highest potential for contribution to the organization.

The second focuses on the management of skills, that is, on creating an optimal match between the skills required for various jobs and the available pool of employee skills.

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Question - 24:

Tell me how do you run an effective employee development plan?

Ans:

A successful employee development plan must address three issues: personal development, group development, and career development.

Personal development is based on the profile of the employee's specific capabilities. The employee's strengths and weaknesses are identified as part of the performance assessment process, and together with the employee a plan is tailored for him to close gaps and fill in missing skills. Such a plan is usually built from a "menu" of options that include coaching, courses, organizational experiences, mentoring etc.

Group development is intended to meet the common talent needs of a group, such as developing long-term strategic thinking, bringing about change, and more. There are organizations that send such employees for training, for example, to Harvard or INSEAD. Others stretch the process over an extended period of time, during which managers from other organizations visit and describe their experiences, and so on.

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Question - 25:

Tell me how would you go about a recruiting process if you were to join this company? Detail the search as well as the interview process?

Ans:

I would start by making the content for a page on the company website that reaches out by advertising our open positions. I would make sure the page gave clear details as to the requirements to apply for the position as well as a description of what would be involved in the job. I would extend the search by emailing potential sources of candidates, such as college professors who could reach out to students and alumni. I would show up at job fairs to talk to people in person and see who is interested. The interview questions would be focused on identifying which candidates are the most knowledgeable about this company's industry, and also to identify their primary strengths and weaknesses.

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Question - 26:

Tell me can you share a story of a time a candidate stood out to you? What did they do to set themselves apart?

Ans:

One person we recently hired had great self-awareness of what her strengths were and what she needed to develop. Usually when we ask someone, "What are your strengths and areas for development?" they say they take on too much work or that they are a perfectionist. This doesn't really demonstrate self-awareness. I want to hear specifically what areas you are strong, what areas you aren't, and how you hold yourself accountable for your personal development.

This person in particular noted that she was a harmonizer and great at helping defuse conflict. Her areas of development were strategic thinking and decision quality. She had specific examples of how she tries to improve this.

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Question - 27:

Fresh Director Of Talent Job Interview Questions:

Ans:

- * Describe a time you made a mistake that cost you a good candidate
- * Have you ever encountered problems dealing with recruitment agencies? How did you resolve them?
- * Tell us about your experience with onboarding
- * Describe a time you helped someone do their job better
- * Tell me about your most successful accomplishment in talent management

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Question - 28:

Operational and Situational Director Of Talent Job Interview Questions:

Ans:

- * What do you find motivating about this job?
- * What does a healthy work environment mean to you?
- * How do you source passive candidates?
- * What would you change in your recruitment process to increase team diversity?
- * Walk me through the process of building an employee development plan.
- * What are the most common mistakes during the onboarding process?
- * How do you motivate your team to increase engagement?
- * What would you include in a compensations package to attract and retain younger talent?
- * Are you familiar with ATSs? Mention any candidate management software you have experience working with.
- * What are the main culture aspects you would like our company to have?
- * How do you identify talent within internal teams?
- * In what ways is succession planning useful? How would you ensure its effectiveness?

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Question - 29:

Behavioral Director Of Talent Job Interview Questions:

Ans:

- * Have you faced conflicts between hiring managers in your previous experience? What did you do?
- * What's the highest time-pressure project you have undertaken and how did you handle?
- * Can you give some examples of employee development planning you successfully implemented?

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Question - 30:

Basic Director Of Talent Job Interview Questions:

Ans:

- * How do you build a talent pipeline?
- * What sourcing techniques do you prefer?
- * Have you used any ATS systems?
- * What is your experience with internet recruiting?
- * What are key elements that affect an employment brand?
- * How important do you think networking is? What are your preferred networking methods?
- * Walk me through the hiring process for the position of [example]
- * What are you looking for while CV screening?
- * How do you ensure a positive candidate experience?
- * How do you prepare for interviews? What are the most important things to consider?
- * What KPIs have you found useful in the past? What have you done to improve them?
- * How do you assess current employees to discover fits to open positions?
- * What's important to consider when creating succession plans?
- * How do you stay current with hiring trends?
- * Imagine there is a disagreement between hiring managers for a candidate. How do you approach this?
- * You are asked to fill twice as many positions in the next year than in the last. How do you maintain quality in sourcing and recruiting?

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Question - 31:

Tell me what do you expect to see from a new hire 30 days after employment? Three months? One year?

Ans:

I expect you to be building relationships. You can't get anything done alone these days.

Much depends on your job, however you should be highly proficient in your job duties in the first year at a minimum. A great way to figure out your goals is to sit with your manager to clarify expectations. Also ask yourself, "How will I become proficient so I can operate on my own 90% of the time?" Employers need talent individuals who add value really from day one.

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Question - 32:

Explain me if you could change one thing in your current position or company, what would that be?

Ans:

The question can reveal a lot of information, including the real reason the applicant is looking to make a change, what's important to them in their next position, whether they are really motivated to make a move and whether or not their expectations are realistic.

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Question - 33:

Please explain is it possible to manage talents in a small organization where the number of employees is less than hundreds, and if yes how?

Ans:

Surely it is possible and advisable to manage talent in a small organization.

A small organization faces challenges that are similar to those of a large organization, such as the need for succession planning (bench players) and responding to situations when talent leaves the organization, often because of limited opportunities for development and promotion.

When talent leaves, a small organization is exposed to greater risk than a large one, since the volume of activity supported by the talent is much higher.

The damage that could be caused to the organization by not maximizing employee potential, the wrong placement of an employee, or top talent quitting, represents a high risk factor.

The main difference between small and large organizations is in the implementation of the plan and its adjustment to the size of the organization.

A talent management plan in a small company usually includes "leaner" processes based on "best practices," as well as restricted mapping processes, to enable a quick course of action that meets the needs of the organization.

The technological system needed to support the process should therefore be modular and adapt to processes the organization needs at the current stage, but with an option for future expansion based on the changing needs of the organization and on its growth.

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Question - 34:

Tell me which modules are included in the technological solution?

Ans:

Lumesse ETWeb is a comprehensive and integrative system based on a modular approach, which provides the organization with a partial or complete Talent Management solutions that the organization is interested in implementing.

The system includes:

HR Core - to collect and consolidate employee and job data across modules, such as learning management and performance management, providing accurate and timely information without the need for duplicate data entry, and reducing the number of errors significantly.

Performance Management - to create a correlation between employees' individual goals and the strategic objectives of the organization. Managers and employees



work together to define, test, measure, and update the objectives, with the help of intuitive web-based self-service tools.

Compensation Management - allows HR personnel, professional managers, and management to work together to develop an encouraging and competitive approach based on salary, bonuses, incentive plans, and benefits - an approach that is simple, flexible, transparent, and easy to compare with current market rates.

Skills and Competence Management - helps you identify the employees with the skills, training, knowledge, and personal qualities you need, and plan their course of development in accordance with your organizational goals.

360Degree Feedback - allows creating personal and balanced employees assessment to determine their potential, strengths, and weaknesses. Feedback is provided anonymously by a large number of relevant sources, including supervisors, peers, subordinates, partners and customers.

Career and Succession Planning - helps you handle the issue of missing skills, manage the talent pool of the company identify successors, plan their development course, and identify opportunities for internal mobility of employees.

Learning Management - allows you to create and manage an effective learning culture in the workplace based on determining and matching the individual learning needs of employees with organizational needs.

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Question - 35:

Tell me where do you see yourself professionally in our organization in one to two years?

Ans:

I ask this instead of asking a job applicant where they see themselves professionally in five to ten years because their response allows me to determine the level of motivation and commitment for the position. If the response is overly ambitious, that's a red flag.

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Question - 36:

Tell us how do you deal with objections to talent management by employee representatives? How do you overcome the obstacles raised by strong workers' committees before launching such a systematic process?

Ans:

Ostensibly, employee representatives are supposed to oppose the process because it creates inequality and possibly a conflict of interests. In practice however, there are many organizations in which employee representatives often cooperate and participate in the implementation of talent management plans.

Before launching the plan, it is important to maintain a dialogue with employee representatives and emphasize that such a plan leads to the promotion of employees from within the organization, as opposed to recruiting new workers. This is naturally in the interest of the worker committees.

Ultimately, it is important to remember that a business is not socialism at its best but a balance between whatever can produce value to the shareholders, employees, and the community in which the organization operates.

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Question - 37:

Tell me why are some employees included in the talent management process and then rejected?

Ans:

Inclusion of an employee in the talent management process is usually based on their managers' recommendation (department managers, senior management, etc.). The employee then undergoes a more comprehensive and objective evaluation, such as the 360 degree feedback. At times, at this phase "mistakes" are found. In this case the employee remains in the process for the current year, but does not continue the next year.

In addition, there are employees who leave the process because of changes in work patterns. The decisions as to who the talent is are made based on capabilities such as performance, strategic planning, collaboration with co-workers, and more.

If in the course of the year there is a decline in the performance of an employee included in the process, usually the organization will remove him from long-term nurturing and development, and will focus on restoring better performance in his current position.

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Question - 38:

Tell me should talent management policies and processes be transparent to all company employees or only to the relevant population?

Ans:

When introducing talent management into the organization, the communication policy is always an issue on which management must decide. Any decision will have its pros and cons.

Full communication of the subject can cause discontent among employees who are excluded from the project. However, if the communication refers to the possibility of employees joining the process in the future, it establishes for them prospects of development and promotion.

In general, the degree of transparency on this issue will probably be similar to the level of transparency on other issues, since it depends on the corporate culture.

In any case, bear in mind that creating a distinction between different groups of employees in the organization is in direct conflict with the principles of equality and social justice.

A way to reduce tension on this issue is for the organization to practice transparency and to enact a strategy for talent management that clearly specifies the employee characteristics that are recognized as talent.

When policies are clear and transparent, you are more able to address the feelings of dissatisfaction among the employees who are not included in the plan, and the issue becomes less emotional.

In any case, the company should be prepared for such a process to cause a degree of discontent, and HR managers should be ready to deal with these feelings when the project is launched.

Based on experience, when a top talent management plan is launched, you should also be ready to address other groups of employees, such as employees and managers in core and key positions whom the organization is interested in retaining.

Expanding the number of participants in the plan appeases somewhat the feelings of dissatisfaction and places emphasis on motivating employees as part of an overall strategy of the company.

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Question - 39:

Tell us what exactly is it in your background that makes you feel like you are qualified for this position?

Ans:

The best type of response is an anecdote of an experience the candidate had which is germane to the requirements of the position.



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Question - 40:

Tell me what aspects of the job search do candidates focus on that aren't really that important to you?

Ans:

There's no need to spend too much time looking for the hiring manager's name.

And sometimes, I get packages with resumes, raised font, and brochures after they've applied for a job. I can't even look at it. I have to toss it. They did a lot of work to put that together, but because of the legality giving preference to someone doing work above and beyond what most job seekers might be able to do, I have to put it aside. For an organization of our size, it's a waste of time. Spend your time on conveying your personal brand through a cover letter, resume, and by networking.

Go above and beyond when you're an actual candidate. If you are brought in for an interview, and you want to bring something in like a project, presentation or other visuals to demonstrate your ability to do the job, I highly recommend that.

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Question - 41:

Tell me suppose you had to choose between two equally qualified candidates. How would you go about deciding which one to extend a job offer to?

Ans:

I think the interview process is really important when it comes to selecting candidates, so I would use that as the primary way of distinguishing them. Whoever gives the most confident answers and is most passionate about joining my team would be more highly considered. I would also look for the person with the longest amount of time working in the industry.

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Question - 42:

Explain me is it possible to characterize a typical talent? How do you avoid overlooking the recruitment of an applicant when screening is based on highly specific requirements dictated by the professional manager?

Ans:

Although some skills are needed in every organization, such as IQ, EQ (emotional intelligence) and others, one must remember that the definition of talent is not clear-cut.

Talent is always estimated relative to the current and future needs of a particular organization, the nature of the organization, and the specific situation. It is possible, therefore, that an employee considered a talent in organization A will not be considered as such in organization B, and vice versa.

If the recruitment process is carried out according to the specific and rigid requirements of a hiring professional manager, there may be applicants with great talent who could fill the position who will not be engaged because they do not precisely meet the defined profile.

At the same time, one should keep in mind that the hiring managers sometimes may have a genuine difficulty accepting a candidate who does not meet the criteria, from their point of view.

Therefore, it is important to distinguish between the skills and capabilities necessary based on the job description and those that are no more than a matter of habit.

The understanding that diversity can help the organization achieve its business goals should percolate to the hiring managers. To this end, HR managers should provide the hiring manager with the tools and means to expand diversity.

This can be accomplished through various interview options. You can add another step of an interview with another manager to evaluate the candidate, or even expand the variety of the recruitment resources beyond those currently used for recruitment.

The connection between talent management and diversity, besides being value-related, enables the entry of new populations into the organization, which is important to the vitality of the organization and increases its chances of success.

A good example is the call center, which in the past was populated only by students.

In light of the high turnover in the field, an attempt was made, which proved to be successful, to incorporate different populations, such as women after maternity leave, senior citizens, the ultra-Orthodox, and people with disabilities and train them as call center representatives.

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Question - 43:

Explain me which types of risk does talent management address?

Ans:

Talent management addresses two main types of risks: "My star employees abandon me" and "the empty bench".

The first risk, "My star employees abandon me," is where they receive or even proactively seek job offers from other organizations, and when they find an appropriate offer they leave.

There is also the phenomenon of emotional desertion of the workplace, where the employee has no plans to leave, but neither does he make an exceptional effort to use his talents to benefit the organization.

In this case the organization should manage the talent, that is, examine what motivates employees, what is important to them, and what gaps must be filled to develop the processes of talent nurturing and retention.

The second risk, "the empty bench," refers to insufficient successors to key positions in the organization, where an employee quits or is promoted to another job, but there is no one to fill his place.

Even if it seems that there is a suitable successor for the position, it may take him a long time to become effective in the new job. A position that is not staffed may lead to loss of revenue and to a failure to achieve company objectives.

In this case, the organization should manage the skills and competencies, -map the critical positions and the skills required to fill them, and identify employees with the right qualifications.

Depending on the mapping results, the organization should then create a pool of "potential successors for all the key positions (succession planning), addressing the skills and readiness of the employees.

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Question - 44:

Tell me if there were three of your closest friends sitting right here, what would they say about you?

Ans:

This answer tells me more about the social skills of the applicant and their ability to get along with others in the office. It also gives me more insight into their real personality.



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Question - 45:

Explain what's one trait that all candidates need if they want to work in this cause area (population health) regardless of role?

Ans:

You have to have some desire to be helpful to others. Even if you're an IT person, you have to care about the health and well being of others. That being said, health care is a challenging industry to work right now. We are becoming an incredibly competitive field, which is challenging for for some who left the for profit world to seek an opportunity in the not for profit world. We're more businesslike than before: cost control, cost optimization, market share, etc. You need to be flexible and adapt quickly.

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Question - 46:

Tell me in your response on our HR Council form, you mentioned the importance of job seekers being mindful of aligning their personal beliefs and passion with the organization's mission. How can job seekers effectively do this?

Ans:

It begins with self-reflection and awareness. Understanding what is important to you. What issues or causes do you find yourself drawn to? What magazines do you want to pick up and read? Why? When you're around something you are committed to, you'll find yourself excited and engaged in it. It's usually a visceral reaction yet it also takes some trial and error.

For me, I didn't initially want to work in health care. It evolved and it's really about caring for members of our community. Although I am not a clinician who provides hands on or direct care, in my role I support those who do the direct care. To get to this point, I needed to do some self reflection and some dabbling. I thought education was what I wanted and it certainly was interesting for me. At end of day, what drove my decision was being part of the LVHN talent community. I think it's the people in your organization that truly make that organization. If organizations don't attract, recruit, develop, and keep great people, the organization will hollow out.

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Question - 47:

Explain me an example of a time when you demonstrated excellent interpersonal skills, and in particular when it comes to seeking out talent?

Ans:

There was frequently a need for new staff when I worked as assistant manager at a restaurant, due to the high turnover rates in the industry. I was tasked with interviewing job candidates in order to determine who would be the most effective replacements. When I began recruiting people, our restaurant experienced a decrease in turnover rates of over 20 percent. I attribute this to my selective process and my knack for asking the right questions. In that job I also led the team a lot of the time, and the fact that I kept everyone motivated and ready to work hard is also a demonstration of my interpersonal skills.

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Question - 48:

As you know usually Talent Management processes focus only on the company's high-level management. Why?

Ans:

Typically, an organization nurtures the senior management level and those in critical positions, because when such employees leave, it strongly affects the operation of the organization. Mid-level employees are nurtured when they hold a critical position, or when the employee is a potential successor in the long-term succession plan.

More and more organizations, however, also introduce the process at mid-level. However, it then takes place at the departmental level and not at the level of the organization. Each organizational unit builds its own talent pool, which makes it a part of the organization's general pool.

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Question - 49:

Explain me how to make decision makers / senior management realize the need for managing talent in the organization? How to convince them or explain the importance and benefits of talent management and how to harness them to the process?

Ans:

An organization's decision to start managing their talent results from one of two reasons: anxiety about a deteriorating situation or a desire to do better. Anxiety stems from the resignations of talented employees. This usually happens after a manager has experienced personally the loss of a promising employee, and perceives it as a personal abandonment.

Often, frustration resulting from the question "Could I have handled it differently?" leads to action.

In such a case, the prevailing approach to argue the importance of talent management is based on return on investment (ROI).

Replacing a talent that has decided to leave involves higher costs and other implications than replacing other employees, mainly because the resignation of talent involves the loss of vital knowledge. This loss is particularly evident in cases of employees who maintain contact with customers, such as sales personnel, implementation and customer support or others on whom customers depend.

In Israel, the minimal calculation amounts to the cost of half a year's work. Therefore, a plan that may reduce talent turnover even to some degree will impact return on investment.

The second motive to initiate a talent management process is the drive for improvement. For example, the desire to "duplicate" a successful sales representative or to understand the set of skills that would help a person succeed in the future.

Developing talents enables the organization to produce proper successors for key positions, making it possible for the company to realize its business objectives.

The HR manager should match up the talent management plan to the company's business strategy. Managers who are convinced of the added value of such a process will approve it more easily.

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Question - 50:

Tell me if I yelled from my office, "Hey, bring me a cup of coffee!" how would you respond?

Ans:



I ask both men and women this question and I look for body language and their verbal response. If the question was met with a smile or a slight shrug, it indicates a sense of humor and an easy-going nature. In their verbal response I am looking for an applicant willing to do whatever it takes to help the team find success but always like to hear, "I'd get it for you -- and then show you how to get it yourself the next time."

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Question - 51:

I am thinking back to your last performance review, what performance areas were reviewed and how did you fare on each one?

Ans:

This question tells me how serious the candidate's last company was about employee performance and whether the candidate actually cared about/paid attention to how s/he did in each area and was being rated.

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Question - 52:

Tell us what misconceptions do people have about your cause area?

Ans:

That you have to be a clinician to work in healthcare. We have IT, fundraising, marketing, PR, finance, HR, we have sales and business development. You can translate your skills to a role.

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Question - 53:

Tell me what do you wish interviewees asked you?

Ans:

I wish they asked me what my leadership style is like and what I expect. They are interviewing us as much as we're interviewing them. So they can confirm that this feels like the right match for them.

I also wished they asked, "How will I know I'm successful in this job in a year?" Use the interview to establish expectations.

Finally, I have candidates meet the team without me in the room. I wish people would talk about teams and get to know players on the team. Talk about where their strengths could help the team do better things. What kind of team they are going to be joining? What could they add to our team and what could that team add to them?

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Question - 54:

Explain me what kind of experience do you have that shows you are ready for a position acquiring talent for this company?

Ans:

I already talked a bit about how I conducted interviews in my management position in the restaurant industry. I have also undergone training to prepare myself to be a great human resources worker. I think one thing that really demonstrates my capabilities and dedication is the fact that I went through training to be certified as a Certified Professional through the Society for Human Resources Management. I invested time and money into completing the program to make sure I was fully prepared for a job in the industry.

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Question - 55:

Explain me how will you identify problems and opportunities on the job?

Ans:

The best new hires rapidly seek to identify problems that must be quickly addressed in their new job. So, please walk us through the steps of the process that you will actually use during your first weeks to identify the most important current issues/problems, as well as any possible positive opportunities in your new job.

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Question - 56:

Explain what's the difference between talent management plans and executive team development plans?

Ans:

Executive team development plans deal with the development of the individual. This is a process of empowering the managers, intended to deepen their professional knowledge and improve their managerial capabilities. The process aims at identifying the strengths and weaknesses of the managers, determining their personal vision, and preparing a work plan to achieve this vision.

By contrast, talent management plans are conducted at the organizational level. They deal with mapping and management of the sum total of skills: competencies, knowledge, skills, and experience essential for the organization today and in the future in order to achieve its strategic objectives and ensure business success.

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Question - 57:

Tell me how can I retain the talent in the organization during a recession and without a dedicated budget?

Ans:

The way to retain talent is the same in times of recession and in times of economic growth. In both cases, you need to consider the appropriate way to compensate your talents and identify what motivates him/her.

The difference is the type of answers the organization is capable of providing during a recession, versus the options available in times of growth. The answer is not always financial compensation. Some employees prefer to enrich their professional skills, some set the next job as their goal, and others seek to participate in a professional conference.

During a recession, the solution for employee retention will revolve probably around professional development within the organization, mentoring by a senior company executive, exposure to cross-organizational projects, etc.



What is important is to create a personal dialogue with the employee and to understand his needs.

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Question - 58:

Tell us how long would you stay with us?

Ans:

I see this as a long-term career move.
Prepare your own five-year plan...

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Question - 59:

Explain me about a time that conflict occurred in one of your work groups and what did you do about it?

Ans:

I find that how employees deal with conflict tells me a lot about them and how successful they will be.

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Question - 60:

Tell me what are you currently reading?

Ans:

I have found in nearly 30 years of experience, those who read are stronger employees, more creative and can be more objective.

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Question - 61:

Tell me what roles are the hardest to fill in your organization? Why?

Ans:

Finding enough nurses. Many nurses are reaching retirement age and since they are usually working a 12-hour shift it is difficult for them to continue working at the bedside.

Also, respiratory therapists, rehabilitation therapists and pharmacists. In the past, you needed a Bachelor's degree and now you may need a Master's or even a doctorate. In general health care workers need higher levels of credentialing than before.

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Question - 62:

Tell us what's a common mistake you see among job seekers?

Ans:

How they apply. Don't just apply for a job because you can't stand your current job, so you're running from something or feel like you'll just take anything to escape. It's really about the candidate and job match, especially now. The workforce is opening up more than it was in 2008/2009. It's becoming a candidate or job seekers market. When there are a lot of jobs but not a lot of qualified seekers, that's when a candidate has more choices, and they shouldn't feel powerless like they don't have anything to contribute.

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Question - 63:

Tell me how to solve a real problem that you will face?

Ans:

Because we need to know your capability for solving the actual problems you will face in this job, we would like to see how you will go about solving a real problem. "Please walk us through the broad steps that you would take in order to solve this problem that will be on your desk on your first day.

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